# Becoming an Exceptional Leader



RD MENTORSHIP PROGRAM





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Learning Objectives

- Identify leadership skills and attributes of an effective leader
- Identify what separates a good leader from an exceptional leader
- Apply exceptional leadership skills to mentoring relationships

#### Leadership is defined as the ability to influence and guide followers or members of an organization



Defining Leadership



### **Poll time**

## True or False: both mentors and mentees can be leaders

Leadership Characteristics Leadership Characteristics refer to the personal traits possessed by a leader

Examples of leadership characteristics:

- Honesty
- Competency
- Creativity

- Open-mindedness
- Emotional Intelligence
- Inspiring

#### **Competency**



Leaders are expected to possess sufficient knowledge and skill in their area of practice

Leaders should display integrity and they should be honest and sincere





#### Leadership Characteristics

#### **Open-mindedness**



Leaders should be open-minded to see things from different perspectives, find innovative ideas and new opportunities



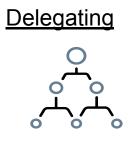
Emotional Intelligence Leadership skills are abilities and strengths individuals exhibit that help them perform tasks effectively.

#### Examples of leadership skills:

- Delegating
- Listening
- Communication

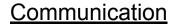
- Negotiating
- Organizational
- Self-awareness

#### Leadership Skills



Leaders are expected to delegate meaning assign authority to another person to carry out specific activities.

Leaders should communicate ideas and information effectively





Leadership Skills

#### Self-awareness

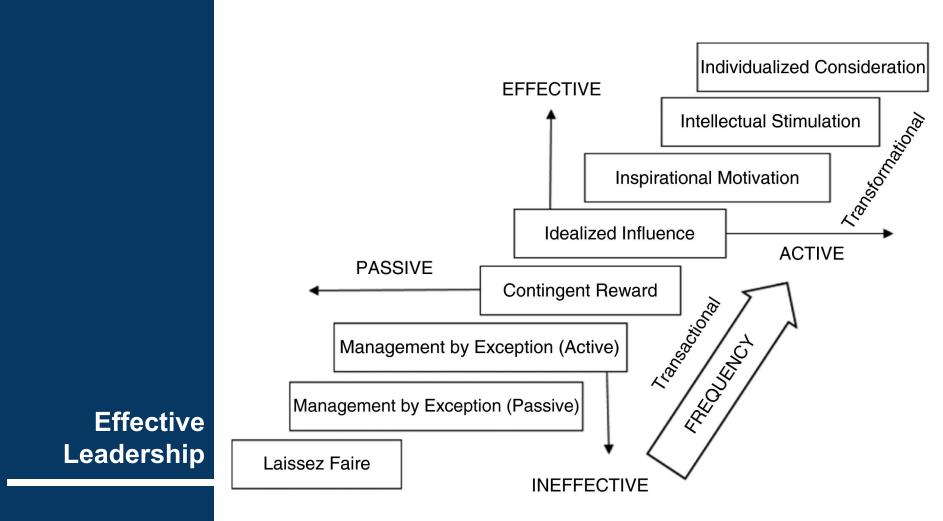


Leaders should understand how their behaviors impact their organization's outcomes



## Break Out Room Prompt

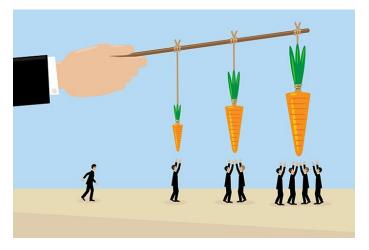
What characteristics do you feel separate a good leader from an exceptional leader?



A **transactional** leader is one that rewards or disciplines members of their organization on the basis of their performance.

#### Emphasizes

- work standards
- task completion
- employee compliance



Transactional Leadership A **transformational** leader encourages interest among employees and colleagues, inspires them to view things differently, and promotes awareness of the organization's mission

Emphasizes:

- idealized influence
- inspirational motivation
- intellectual stimulation
- individual consideration



Transformational Leadership

#### Idealized influence

- Provide mission & vision
- Instill respect and trust within

#### Inspirational motivation

- Open communication on expectations
- Celebrate excellence and achievements (big and small)

#### Intellectual stimulation

- Promote autonomy and problem solving
- Allow creativity and idea sharing

Individual consideration

- Give personal attention
- Highlight diversity, inclusion and uniqueness

How-To Be a Transformational Leader



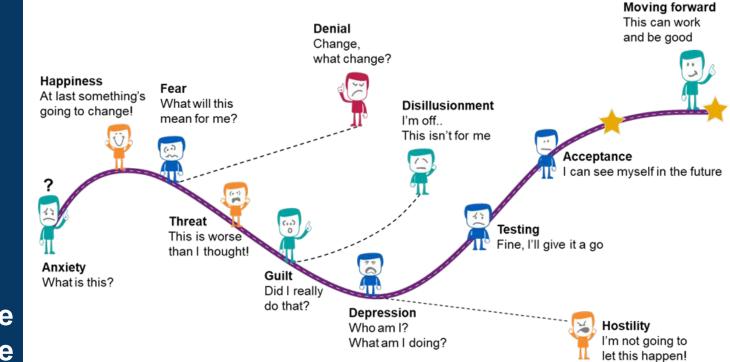
# Break out room prompt

How could various leadership qualities be incorporated into mentorship relationships?

# **Padlet Activity**

https://padlet.com/rdmentorshipprogram/juy3wez2wfux7bwc

#### Change can cause a rollercoaster of responses and emotions



The Change Curve The 4 P's of change communication are:

- 1. Purpose- explain why
- 2. Picture- *describe* what the change may look like short and long term
- 3. Plan- *express* your vision and mission
- 4. Part- *identify* the role of each individual in relation to the plan

Change can go both ways:

- If leaders involve their team early, the team will treat change as an *opportunity*
- If leaders work independently on change, then the change becomes a *burden*

Change Management

### Within the Academy of Nutrition and Dietetics

- Participate in DPG/MIG groups
- Be a preceptor for DI's
- Leadership Institute
- Student representatives in groups;
  Student Scoop
- Student Host for FNCE
- Vote in the AND Elections



#### Outside of the Academy of Nutrition and Dietetics

- Participate in mentoring (e.g. RD Mentorship Program, peer mentoring)
- Participate in organizations and societies
- Voice your opinions (clubs, organizations, policy)
- Additional Training
  - Center for Creative Leadership
  - 7 Habits of Highly Effective People

Opportunities for Leadership Involvement

#### The Academy of Nutrition and Dietetics Certificates of Training



CPE Opportunities

- The Academy's certificate of training "Advancing Your Role as Leader" includes a module that specifically focuses on exploring the relationship between leadership, coaching and mentoring
- Another certificate of training offered is "Developing Your Role as Leader"

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Do you have any questions?

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